1 November 1963

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT:

National Intelligence Programs Evaluation
Staff

- 1. This memorandum is for the information of the Director of Central Intelligence.
- 2. The Presidential directive of 16 January 1962 makes the DCI responsible for "the coordination and effective guidance of the total United States foreign intelligence effort." In implementing this responsibility the DCI is admonished to maintain "a continuing review of the programs and activities of all U.S. agencies engaged in foreign intelligence" to assure "efficiency and effectiveness" and to avoid "undesirable duplication." The DCI is to maintain this continuing review "with the heads of the departments and agencies concerned."
- 3. Effective arrangements are required with these departments and agencies (principally State and Defense) for:
 - a. Continuing identification, analysis and evaluation of the intelligence activities conducted by the departments and agencies with respect to resources and products. (What are we doing, and how well?)
 - b. Assessment of the organization and management arrangements used for the formulation of requirements, the assignment of tasks, and the collection and production of substantive intelligence.

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- c. Development of improved means to value intelligence products in both relative and absolute terms.
- d. Identification of the categories of intelligence consumers together with an assessment of their relative needs and priorities.
- 4. The following is a preliminary and tentative attempt to identify the programs and activities which comprise the United States' foreign intelligence effort for the coordination and guidance of which the DCI is responsible.

Agency

Program Area

Department of Defense

- National Reconnaissance Program under the NRO.
- 2. The cryptologic community: programs conducted by NSA, ASA, NSC
- 3. Programs conducted by, or under the review of, the Defense Intelligence Agency.

Central Intelligence Agency

1. Intelligence programs conducted, administered, and financed by the CIA, including those covert action programs which contribute a significant intelligence by-product.

Department of State

1. All programs conducted and administered by the Bureau of Intelligence and Research.

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2. Some portions of the Foreign Service reporting system.

Other Agencies:

- Those activities conducted by such agencies as AEC and the FBI in response to USIB tasking.
- 5. In implementing his responsibilities the DCI has available and will continue to use the mechanism of USIB and the USIB committee structure. He has also created a small staff (NIPE), independent of any department or agency, to advise him and, as indicated in paragraph 3 above, to assemble and correlate the information and data required to permit him, acting with the heads of the departments and agencies concerned, to make sound judgements and decisions.
- 6. The NIPE Staff will require and is in the process of developing liaison arrangements with the departments and agencies concerned for the collection of appropriate program and operational data. (See Annexes B and C.) It is proposed that maximum use be made of existing department and agency program, financial management, and operational control systems and documents. It is proposed that the NIPE Staff work jointly with the appropriate representatives of the departments and agencies concerned to improve reporting and data submissions and to insure comparability, compatibility and general utility.
- 7. In addition, the NIPE Staff will initiate special studies designed to facilitate judgements and decisions to be taken by the DCI acting with the heads of departments and agencies concerned.
- 8. A basic objective of these measures is to enable the DCI to:

- a. Present and speak for over-all intelligence community matters that are considered by the President, the President's Foreign Intelligence Advisory Board, and the Bureau of the Budget.
- b. Present, together with supporting evidence and testimony from operating departments and agencies, a comprehensive statement of the U.S. foreign intelligence program to appropriate committees of Congress in behalf of the President, and
- c. Work in an integral way with the Secretaries of State and Defense in the formulation and approval of intelligence plans and programs on a continuing basis.

JOHN A. BROSS D/DCI/NIPE

Attachments:

- A. DOD Programs, Organizations and Projects
- B. Intelligence Activity Inventory
- C. Available Data Base for Intelligence Programs